

**Towards A Better Understanding of the ICT Sector in  
South Africa: Problems and Opportunities for  
Strengthening the Existing Knowledge Base**

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## LIST OF ACRONYMS

DACST	Department of Art, Culture, Science and Technology
DoC	Department of Communications
DTI	Department of Trade and Industry
GSM	global system for mobile communications
HDI	historically disadvantaged institutions
HSRC	Human Sciences Research Council
IBA	Independent Broadcasting Authority
ICASA	Independent Communications Authority of South Africa
ICCP	Information, Computer and Communications Policy (OECD Committee)
ICT	information and communication technology
IP	Internet Protocol
ISETT	Information Systems, Electronics and Telecommunications Technologies
IT	information technology
NGOs	non-governmental organisations
PCs	personal computers
PTNs	private telecommunications networks
SAIRR	South African Institute of Race Relations
SAITIS	South African Information Technology Industry Strategy
SATRA	South African Telecommunications Regulatory Authority
SETAs	Sector Education and Training Authorities
SMMEs	small, medium and micro enterprises
SNO	second (fixed line) network operator
USF	Universal Service Fund
VANS	value-added network (data) services
VPN	virtual private network

## 1. INTRODUCTION

The purpose of this paper is to present a broad overview of the information and communications technology (ICT) industry in South Africa, based on publicly available secondary sources. Because of the nature of the information economy and the requirement for high-level human resources in this sector, the paper also presents an overview of the status quo of skills required to ensure that the ICT industry will flourish and grow. The paper does not present detailed analyses of the sector but rather a bird's eye view that will enable those not involved directly in the sector to have a better understanding of the structure and boundaries that define it. The paper also raises issues and concerns that require further research and investigation, and that will hopefully stimulate interest in areas that to date have not received much attention.

The paper covers the following topics: status of the ICT industry in South Africa, including policy and regulatory aspects, the industry itself and the diffusion of ICTs into other sectors; supply and demand of ICT skills in South Africa; (re)defining the ICT industry; future directions in the ICT sector; and research challenges in the ICT industry.

## 2. STATE OF THE ICT INDUSTRY

### 2.1 Overview

There is little reliable and publicly available information on the state of the ICT industry in South Africa. An early attempt to fill the gap commenced in 1996 and led to publication of a comprehensive report in 1997.<sup>1</sup> Building on and extending that work was a 1998 report to inform the deliberations of the ICT Working Group on the National Research and Technology Foresight Study.<sup>2</sup> Thereafter, the South African Information Technology Industry Strategy (SAITIS) project commissioned baseline studies that were published in early 2000.<sup>3</sup> There have been no further reports, other than high-priced studies of particular segments of the ICT market conducted by private sector organisations such as BMI-TechKnowledge and the Gartner Group. Therefore, the classification and general availability of information to inform public policy and industry decision makers in the dynamic, rapidly changing and converging ICT sector leaves a lot to be desired.

The following sections summarise some of the information from the previously mentioned reports, supplemented where indicated by more recent information.

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<sup>1</sup> Hodge, J. and J. Miller (February 1997) *Information Technology in South Africa: The State-of-the-Art and Implications for National IT Policy*. DPRU Working Paper. Please see <http://www.uct.ac.za/depts/dpru>

<sup>2</sup> Day, R.S. (Compiler) (2000) *The State of the Information and Communications Technologies Sector in South Africa*. Please see [http://www.dacst.gov.za/science\\_technology/foresight/index.htm](http://www.dacst.gov.za/science_technology/foresight/index.htm)

<sup>3</sup> James, T. (Project Leader) (January 2000) *A Survey of the IT Industry and Related Jobs and Skills in South Africa*. Please see <http://www.saitis.co.za>

## 2.2 The policy and regulatory environment

This paper will not go into details regarding the policy and regulatory environment that directly affects the ICT industry<sup>4</sup>, many of which apply to industry sectors in general, e.g. the Competitions Act and the Skills Development Act (1998). There are, however, a number of recent developments that influence the future growth of the ICT industry and these are mentioned below.

Despite debates in the mid-90s on the wisdom of developing an integrated ICT policy, this did not materialise and to our knowledge, there is no intention of developing any such policy in the near future.

### 2.2.1 The regulator

The telecommunications and broadcasting sectors are regulated by a single body that arose from the merger of the telecommunications regulator (South African Telecommunications Regulatory Authority – SATRA) and the Independent Broadcasting Authority (IBA). This new body, the Independent Communications Authority of South Africa (ICASA) came into being in July 2000. The thinking behind the merger coincides with increasing awareness that convergence within the ICT industry is a reality and that a joint regulator is required. Whether the merger will result in a truly merged operation or in two entities residing within a single regulator remains to be seen.

According to the Telecommunications Act of 1996, the regulator assumes responsibility for the following tasks, amongst others:

- *Interconnection agreements*, including the quality and levels of service, time periods, and fees and tariffs to be paid between parties;
- *Re-issuing of new licences*, which in practice means that the regulator has had to: develop new regulatory frameworks for value-added network data services (VANS) and for private telecommunications networks (PTNs)<sup>5</sup>; regulate the contributions to the Universal Service Fund (USF) and the Human Resources Fund; define needy persons in terms of who would benefit from the USF; conduct a study on feasibility of introducing further cellular licences; and monitor the licence conditions of the incumbent PTN, Telkom; and
- *A numbering plan*, to ensure that all services in this fast-growing sector can make provision for a number.

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<sup>4</sup> See also James, T. (Editor) (2001, in press). *An Information Policy Handbook for Southern Africa: A Knowledge Base for Decision-makers*. Ottawa: International Development Research Centre. This publication provides an in-depth analysis of the South African policy environment in three areas: e-commerce, education and ICT (including telecommunications and broadcasting).

<sup>5</sup> The still-to-be resolved conflicts between Telkom on the one hand, and the Internet Service Providers and VANs on the other, illustrate some of the key economic issues that have arisen over the vague definition in the Telecommunications Act (1996) on what constitutes basic telecommunications, and what can be regarded as value-addition.

South Africa has an independent regulator, funded through a parliamentary appropriation and partially self-funded from a variety of sources such as licence application and service fees. As in many developing countries, concerns have been raised about the capacity (financial and human resource) of the regulator to ensure that a level playing field is maintained in the telecommunications sector. With the phased liberalisation of the telecommunications sector commencing in May 2002, the necessity for a strong regulator becomes of paramount importance.

### ***2.2.2 The 2001 Telecommunications Policy and the proposed amendment of the Telecommunications Act***

The telecommunications sector is in a considerable state of flux as the results of the 1996 Telecommunications Act play out – and especially as the period of exclusivity accorded to the state telecommunications company, Telkom, comes to an end in May 2002. The recent government about-face on fundamental policy directions for telecommunications and the delays in tabling electronic commerce (e-commerce) legislation have not helped. Although licences have now been granted to a third cellular operator and an apparent single additional fixed line operator will be licensed to compete with Telkom until 2005, uncertainty will remain in this sector until the relevant amendments to existing legal and regulatory arrangements and new proposals are tabled in Parliament and passed into law.<sup>6</sup>

Some important objectives that underpin the final Telecommunications Policy<sup>7</sup> are:

- Black economic empowerment;
- Domestic and foreign direct investment, since the previous inclusion of a 49% cap on foreign investment has been removed;
- Stable predictable regulation;
- Universal service and access;
- Human resource development; and
- A reduced digital divide.

Some important aspects of the Policy worth highlighting are:

- A second fixed-line network operator (SNO) will be appointed by May 2002, and a possible third operator by 2005, depending on the results of a feasibility study. Either Transtel (the communications arm of Transnet, the state transport company) or Esi-Tel (the communications arm of Eskom, the state electricity company) will be allowed to participate in the winning consortium;
- Voice over IP (Internet Protocol) is prohibited except in areas where teledensity is 5% or less – in these areas community-based operators will be allowed to operate as telecommunications cooperatives;

<sup>6</sup> See also a previous paper by James Hodge, *The State of the Telecommunications Industry in South Africa and the Potential Costs/Benefits of Further Liberalisation*, presented TIPS Annual Forum, Sept 19-22, Johannesburg. <http://www.tips.org.za/papers/showpaper.asp?ID=284>

<sup>7</sup> Refer to the Department of Communications Website, <http://docweb.pwv.gov.za/docs/pr/2001/prpoldir.html> for a statement on the proposed changes to the Telecommunications Act

- VANS will only be allowed to deal in data services;
- The Universal Service Agency will be restructured to facilitate and offer guidance in the evaluation, monitoring and implementation of universal access targets;
- Public schools will be entitled to an affordable rate of connectivity (educational rate, or e-rate) of 50% discount on Internet access;
- All telecommunications operators will contribute up to 0.5% of their turnover to a USF;
- The Sentech<sup>8</sup> licence will be extended to offer international telephone services and other multi-media products;
- All new operators will be required to set aside 30% for black empowerment;
- Number portability, and carrier pre-selection in 2005;
- Public Emergency Communications Centres designated as 112 emergency centre will be established and will include the rollout of services to rural areas; and
- No broadband licences will be issued.

### **2.3 The supply of ICT products and services**

BMI-TechKnowledge estimated that in 1998 the country spent R10.7 billion on computer hardware. The main purchasers were the finance/insurance/real estate, manufacturing, retail, transportation/communications/electricity, public administration, and consumer sectors, in that order. At that time, the installed base of computers was around 100 mainframes, 20 000 midrange computers and two million personal computers (PCs), not including household PCs. Data for 2000 suggests a market of R14.6 billion, implying growth of about 16% a year and some 2.85 million PCs (including household units). Built into that growth will have been a spike due to the “Y2K” phenomenon. 2001 is likely to be a very poor year for growth, given the Y2K spike and the current worldwide downturn in the high-tech arena.

While there is some PC assembly in South Africa, almost all hardware is imported from Europe, North America and the Far East and marketed and distributed here.

#### ***2.3.1 IT software***

1998 software revenues were estimated at R3.8 billion, with half of that amount derived from packaged applications software and the rest from operating systems, networking software and software development tools. The amount included an estimated R253 million in consumer software purchases, with 90% of the rest spread across the major user sectors noted in the hardware section above. The total value for software purchases in 2000 was estimated at R5.7 billion.

As in the case of hardware, South Africa imports almost all generic software, which is then marketed and distributed here. It is estimated that in 1998 about R175 million worth of financial and supply chain management software was developed and

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<sup>8</sup> Sentech is an independent broadcasting signal distributor. See [www.sentech.co.za](http://www.sentech.co.za).

exported. Most bespoke software development is limited to reworking or local integration of international products, but there are some exceptions (notably the Internet security and verification software developed by Thawte Consulting and the software developed by Mosaic that services the banking industry).

### 2.3.2 Telecommunications<sup>9</sup>

99% of the estimated R48 billion in revenues accruing to this sector in 2000 came from fixed line (R25 billion), mobile connections (R18 billion) and data services (R4.5 billion). The balance is comprised of mobile satellite, paging, radio trunking and niche market services. Telkom remains the government-controlled monopoly provider of fixed line voice communication services. It also holds a 50% share in Vodacom, the larger of the two mobile operators. By the end of 2000 South Africa had approximately 5.5 million connected telephone lines and 9.4 million mobile subscribers shared between Vodacom (about 55%) and MTN (45%), of which 7.5 million, or 80% of the mobile subscribers were “active.”

#### *Voice – fixed line*

Telkom’s programme of modernisation and rollout of fixed lines in order to meet its obligations according to the Telecommunications Act of 1996 continued apace and by April 2000 almost all of the fixed lines were switched via digital exchanges. This means there are more than thirteen telephones per hundred population, far in excess of the average for the African continent. Telkom claims to have reached 15 of its 16 licence targets during the period 1999/2000. These targets included: rollout of new lines; numbers of lines in underserved areas and for priority customers and villages; numbers of payphones; and numbers of replacement lines.

Of particular relevance now are two private fixed line network operators in South Africa, namely Transtel and Esi-Tel. While neither is entitled to compete with Telkom, between them, they have some 30 000 kilometres of microwave radio links as well as aerial open-wire routes, underground trunk cables, some optical fibre and satellite links. Once future policy directions for the fixed line operators are finalised, it can be expected that, given their existing infrastructures, Transtel and/or Esi-Tel will bid to become the second fixed line national operator.

#### *Voice – mobile*

The cellular subscriber base passed the fixed line base in 2000. One major reason for this is the innovative application of a “pay-as-you-go” business model developed in South Africa and now spreading throughout Africa. 88% of the mobile subscribers were pre-paid and 12% on subscription, underlining the importance of this business model. Both Vodacom and MTN are aggressively expanding their networks and so far some 70% of the country’s population are covered by the two GSM (global system for mobile communications) networks. People in previously underserved areas are making over 35 million calls (65 million minutes) per month from Vodacom’s 2 135

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<sup>9</sup> For an extensive study of the Telecommunications Industry in South Africa see Hodge, J. (1999) *The State of the Telecommunications Industry in South Africa and the Potential Costs/Benefits of Further Liberalisation*. TIPS Annual Forum, 19-22 September 1999, Johannesburg, South Africa.  
<http://www.tips.org.za/papers/showpaper.asp?ID=284>

community phone shops. The 9.4 million subscriber base is expected to reach 18 million by 2005.

In February 2001, a third cellular licence was awarded to the Cell C Consortium, which should be live by the end of 2001.

#### *Data*

Business and domestic data transmission in South Africa takes place over the countrywide network put in place by Telkom. The physical network comprises some 156 million kilometres of copper transmission circuits, 343 000 kilometers of optical fibre (1998 figures and growing rapidly), as well as international satellite and optical fibre links.

The virtual private network (VPN) sector in South Africa is growing rapidly and there are some 140 licensed VPNs in the country. Major providers of business connectivity over VPNs include Omnilink, FirstNet, AT&T, BCS Net, Internet Solutions and UUNet. The growth in the use of intranets, extranets and e-commerce ensures that this will be a very rapidly growing sector of the market. Other Telkom activities include the planning and installation of DECT (digital enhanced cordless telecommunications) wireless local loop facilities especially to service rural areas, as well as a major project underway to supplement the existing SAT-2 undersea fibre optic link to Europe with a SAT-3 link on the same route and the SAFE (South Africa - Far East) fibre link connecting South Africa to Southeast Asia. Those links will have a capacity of 20-40 gigabits per second and in due course provide an alternative link connecting Europe to the Far East.

Supplementing the already thriving non-Internet Electronic Commerce market, the Internet is proving to be a major catalyst for further growth in this segment. Despite the much-criticised lack of government policy and fact that the law is lagging behind practice in e-commerce, individuals and businesses continue to adopt Internet-based business-to-consumer and business-to-business e-commerce practices with enthusiasm. Businesses will continue to discover new ways to integrate the information flow along the supply chain and adopt novel concepts such as e-marketplaces to the extent that the estimated 2000 business-to-business activity of R3.9 billion in South Africa is forecast to grow to R310 billion by 2005. At the same time, consumers will continue to increase their online e-commerce activities, especially in areas such as, *inter alia*, online banking, ordering and purchasing of consumer products, airline bookings, ticket purchases, and information on products and services.

### **2.3.3 IT services**

IT services comprise mainly consulting, custom application development, implementation and ICT education. The total size of this market was estimated at R7.2 billion in 1998. Annual growth rates at the time were about 20%, which was twice that of international growth rates. BMI-TechKnowledge's estimate for the IT services market in 2000 is R11.4 billion.

### 2.3.4 Internet services

At one point South Africa was ranked 14th in the world with regard to registered Internet domains, well ahead of its position as regards other economic and communications indicators. The country can be regarded as an “early adopter” of the Internet, yet recently it has “slipped” somewhat in the domain rankings and was in 26th position in January 2001, due in part to some slowdown in the growth of Internet domains, but more significantly due to other countries aggressively moving ahead.<sup>10</sup> Current estimates suggest that there are about two million Internet users in South Africa, spread across the domestic, business and educational domains. The large Internet Service Providers are continuously increasing their local and international bandwidth, and estimates are that South Africa now has approximately 350 megabits of international capacity.<sup>11</sup>

The use of the Internet in schools is moving ahead particularly rapidly as a result of encouragement from the national and provincial education departments and the rapid growth of NGOs such as SchoolNet SA. The recent telecommunications policy guidelines propose a 50% subsidy for educational bandwidth costs (the e-rate), which should provide a further boost to adoption of Internet services in that sector.

Household use of the Internet is also expected to grow rapidly with perhaps 10% of South African households accessing the Internet by 2003. The ability of almost all users in the country to access the Internet at local call rates via toll-free numbers and the recent launch of free Internet services by ABSA bank has clearly accelerated this trend, although, given international experience, it remains to be seen whether the free access business model is sustainable.

## 3. DIFFUSION OF ICTS INTO INDUSTRIES

*...Firm level studies have shown that in order to get significant productivity effects out of the introduction of ICT technologies, the firm must engage in significant re-engineering in its internal operations and its relations with outside firms, and that it must commit significant resources to training employees to exploit the new technologies and systems. Without these organisational and training commitments, investment in ICT technologies is a waste of resources.<sup>12</sup>*

Possibly even more important than the development of the ICT industry itself is stimulating the adoption of ICT in other major sectors of the economy. During the Foresight study, the ICT Working Group studied the emphasis placed on ICT by

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<sup>10</sup> Please see <http://www.nw.org>.

<sup>11</sup> Please see <http://www.ispmap.org.za>. This is an estimate for Internet traffic only. Figures are much higher if the traffic from Virtual Private Networks (VPNs) and Value-Added Networks (VANs) is included. According to Mike Jensen, an international expert on connectivity, the figure may be as high as 800 megabits for South Africa, but no accurate figures are available.

<sup>12</sup> Unpublished document, DTI, South Africa.

members of the other eleven sectors in the study.<sup>13</sup> It is noteworthy that ICT was understandably emphasised in some, such as financial services, but arguably much too little in others such as manufacturing and mining.<sup>14</sup>

There is, however, minimal reliable information publicly available on the adoption of ICT in key sectors of the economy. This is a major deficiency for any thorough study of the role of ICT and prompts one of the key research opportunities discussed in Section 7 of the paper. In the paragraphs following in this section, comments are made on ICT in manufacturing and financial services. In those sectors – as in all others – information is very sparse. Follow-up work should study the adoption of ICT in supply chain management in the retail sector, integration of databases and communications facilities across the public sector, the role of ICT in the tourism industry, as well as the key adoption of ICT in the small business sector of the economy.

### **3.1 ICT adoption in manufacturing**

The role of ICT in this sector is especially important in South Africa for several reasons, including:

- It is the major sector in the economy;
- Up to five years ago, reliable research put the overall ICT spend by South African manufacturing firms at about 1%, compared with developed world levels of 4%; and
- As noted later in this paper, the Department of Trade and Industry (DTI) has tabled a substantial proposal for a broadened industrial strategy, emphasising knowledge-based products and services.

The 20th century saw the use of innovative manufacturing processes such as production line automation and "just-in-time" manufacturing. In the ICT industry itself dramatic changes occurred, with more memory packed onto chips or circuitry. These developments also enabled manufacturers to change the paradigms of their competitive environment.

Easy and rapid access to more and better information has led to, for example, vast improvements in distribution and the introduction of concepts such as supply chain management. These changes have meant new growth for previously stagnant product markets, as they have acquired new electronic capabilities affecting the way they are marketed and supported. More sophisticated consumers require that even traditional products also provide a selection of services, e.g. a motor vehicle with an installed cellular phone, a global positioning system and an anti-theft satellite tracking system.

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<sup>13</sup> These sectors are: agriculture and agroprocessing; biodiversity; business and financial services; energy; health; environment; manufacturing and materials; mining and metallurgy; safety of citizen and society; tourism; and youth.

<sup>14</sup> Please see the Foresight report, <http://www.dacst.gov.za>.

Knowledge management is becoming a key concept with the emphasis being on the importance of using information, both internal and external to the organisation, in the drive to obtain and maintain competitive advantage.

The history of ICT adoption in manufacturing in South Africa goes back a long way, with early installations of mainframe equipment taking place notably in the multinationals of the oil industry, and then in local growth industries such as beverages (e.g. South African Breweries, Stellenbosch Farmer's Winery), the chemical industry (e.g. AECl) and the fabricated metal industry (e.g. ISCOR) from the late 1960s and early 1970s.

Applications reached an advanced stage in some cases, with process control computers and software being installed to monitor the refining of petroleum products, and production control being affected by software that became increasingly integrated in the supply chain.

There is no doubt that applications have steadily become more sophisticated, and the manufacturing industry itself has become increasingly complex, as evidenced by its subdivision into over 30 International Standard Industry Classification (ISIC) categories, for example.

Global companies such as motor vehicle manufacturers have continued to improve productivity through techniques such as the increasing use of robots in assembly lines and supply chain management. A higher percentage of the components in today's cars are electronic and the manufacture, maintenance and repair of these components is also largely electronic. Increasing use is being made of the Internet to attract potential buyers, and competition is driving margins ever lower.

The importance of the manufacturing sector in the economy of the country is highlighted by the fact that it represents about 20% of total GDP, at over R112 billion (market related prices).<sup>15</sup> The ICT sector in totality is estimated to be worth about R80 billion, much of it subsumed within the other ISIC categories such as the wholesale and retail trade and, of course, manufacturing itself.

Information on ICT product and service annual expenditures within manufacturing is sparse, and consolidated figures on the presently installed base are only available for the larger firms and are out-of-date and erratic. Attempts have been made to survey the major companies in South Africa under the categories of, *inter alia*, annual budget, server and workstation architecture, local area network architecture and Internet bandwidth, and a number of manufacturing companies appear in these surveys. The results are neither comprehensive nor particularly useful.<sup>16</sup>

A thorough understanding of the manufacturing sector would require answers to questions such as:

- What percentage of the components in a particular product are electronic?

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<sup>15</sup> Statistics South Africa, Releases, GDP figures.

<sup>16</sup> See for example, *1999 IT Users Handbook*. Johannesburg: Computing SA.

- Are these components made by companies in the ICT sector and assembled by the manufacturer or made by specialist firms?
- What criteria should be used to determine if a company is moving from a supplier of product to one of services?

### 3.2 ICT in financial services

According to Statistics South Africa,<sup>17</sup> the finance, real estate and business services sector contributed R107 billion to GDP in 2000, second only to the manufacturing sector.

Banks have long been extensive users of ICT, and a high proportion of the revenue accruing to Telkom is due to the transaction load generated by the banks.<sup>18</sup> Automatic Teller Machines (ATMs) are a familiar sight in South African towns, and the increasing use of Internet banking is likely to further add to the transaction load, shifting it from traditional branches.

The financial services sector has also been deeply influenced by the changes precipitated by the ICT sector. Since this sector is in many ways a 'pure' information industry, access to better and faster information has led to: the extension of services to previously under-served communities (e.g. microlending); the proliferation of a vast array of financial services products (see the growth of Unit Trusts, for example); increasingly sophisticated loyalty programmes using 'virtual money' (e.g. eBucks); and increasing competition from companies outside of the industry.

Banks have been proactive in driving changes to their cost structures; they had the benefit of long-standing sophisticated use of ICT, and South African banks in particular have a proud record of conceiving and implementing world-leading applications (e.g. SASWITCH), well ahead of Europe or the United States.

In light of the fact that changes in the way their services are marketed and supported often affect the consumer directly, changes to certain aspects of the banking industry are more transparent. Despite this, as in manufacturing, information concerning the use of ICT in this sector has not kept pace with the industry.

Perhaps even more fundamentally, is the present classification system useful in an age where vertical integration is increasingly common and the boundaries between products and services blur?

The ICT and manufacturing sectors are not mutually exclusive: to understand how they are presently interacting requires a 'mapping' of the one onto the other. This will be a time-consuming and costly process. However, until it is done, we cannot say that there is a thorough understanding of the changes taking place in this sector.

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<sup>17</sup> Statistics South Africa, GDP Quarterly releases. Please see <http://www.statssa.gov.za>.

<sup>18</sup> The four largest consumers of telecommunications services in South Africa are all banks: First National, Standard, ABSA and Nedcor. BMI-TechKnowledge. (2001) *Communications Handbook 2001*. Johannesburg: BMI-TechKnowledge, p. 499.

#### 4. SUPPLY AND DEMAND IN THE ICT LABOUR MARKET

Much attention has been given over the past two years to the perceived shortage of available skills in the ICT industry – this concern was raised as a high priority during many of the workshop discussions leading up to the development of the SAITIS Baseline Studies, the SAITIS ICT Sector Development Framework<sup>19</sup>, and the formation of the Sector Education and Training Authority for the ICT sector (Information Systems, Electronics and Telecommunications Technologies Sector Education and Training Authority – ISETT SETA). The ICT skills shortage needs to be seen, however, in the context of the entire education system, from the primary and secondary school education to the potential pipeline of students who will be emerging from the tertiary education system with appropriate subjects in the areas of science, mathematics and technology-related disciplines.<sup>20</sup>

Quoting from a recent study by the University of South Africa's (UNISA) Bureau for Market Research:

...The educational profile of South Africa's population is of such a nature that the South African workforce is not educationally equipped to keep the modern sector of the economy growing without tension. For example, of all people older than 20 in 1999, there were only 884 000 people with a degree or higher educational qualification in South Africa, while only a further 1 033 000 had a grade 12 qualification with a diploma or certificate. The implication of this is that only about 8% of the population older than 20 or about 4.2% of the total South African population (as projected by Van Aardt & Van Tonder, 1999) had a matric plus some form of post-matric education or training. In terms of percentages this means that in 1999 only about 8% of the South African population of 20 years and older could be classified as falling into the high-level human resources (HLHR) category.<sup>21</sup>

An additional factor that has to be considered is the impact of the HIV/AIDS pandemic, with figures indicating that the South African population, now standing at about 43.7 million, could decline by as much as 10.5 million people by 2015. South Africa is among the countries worst affected in the world.

The South African Institute of Race Relations (SAIRR) *South African Survey 2001/02*<sup>22</sup> reported that the number of people with HIV/AIDS increased from 3.6 million to 4.2 million between 1998 and 1999. The Hospital Association of South Africa predicts a life expectancy, without HIV/AIDS, of 68.2 years in South Africa by 2010, but 20 years lower (48 years) with HIV/AIDS. Many of those dying of AIDS

<sup>19</sup> Please see <http://www.saitis.co.za/docs/publications.html> for a full electronic version of the Framework.

<sup>20</sup> For a detailed discussion on the definitional problems related to what encompasses a "skills shortage," see page 24 of: Bureau of Market Research, University of South Africa. (August 2001) *Working Document: Key Skills Shortages and the Fast Tracking of Skills Development*. Pretoria, South Africa. This report is based on *South Africa Survey 2001* by the South Africa Institute of Race Relations (SAIRR).

<sup>21</sup> Ibid, p.1.

<sup>22</sup> South African Institute of Race Relations (SAIRR). (2001) *South Africa Survey 2001/02*. Johannesburg, South Africa.

will fall across all levels of the potentially economically active part of the population, which is likely to have an impact on the future availability of ICT skills.

#### 4.1 The supply side - schooling and access to ICTs

The Minister of Education, Kader Asmal, has put a high priority on redressing the shortage of learners who take mathematics and science at school level and already there are initiatives underway to address this problem, through the allocation of bursary funds for prospective maths and science teachers, the creation of an ICT framework to support rollout of connectivity to schools, and the strengthening of teacher education programmes in these areas. It is therefore appropriate to present a brief overview of data on the potential pool of learners emerging from the education system.

The available statistics on schools and educators are poor. Beyond the Human Sciences Research Council's (HSRC) School Register of Needs, the statistics generated at provincial level and national statistics are incomplete, and/or out of date. The Minister of Education has instigated studies to assess the state of schools and teachers (including qualifications), but to date these are not readily available. Based on the 1996 HSRC/Department of Education School Register of Needs survey, there are 27 066 schools, of which 2 241 have computers, with a total of 34 843 computers among them. Thus only about 8% of schools had access to computers in 1996.

A breakdown per province indicates the predominance of facilities in the Western Cape and Gauteng, and surprisingly, the Northern Cape.<sup>23</sup>

**Table 1: Number of schools, learners and educators at schools equipped with electricity, exchange-line telephones, and two or more computers<sup>24</sup>**

Province	Schools	% total	Learners	% total	Educators	% total
Eastern Cape	197	3%	102,063	5%	4,906	8%
Free State	146	5%	74,655	9%	3,254	13%
Gauteng	566	25%	366,721	25%	17,038	32%
Kwazulu-Natal	331	6%	227,553	8%	10,008	13%
Mpumalanga	108	6%	58,853	6%	2,531	10%
Northwest Province	101	4%	54,752	6%	2,306	7%
Northern Cape	97	18%	37,105	19%	1,666	23%
Northern Province	23	1%	13,477	1%	695	1%
Western Cape	498	28%	295,999	33%	13,419	38%
<b>TOTAL</b>	<b>2,067</b>	<b>8%</b>	<b>1,231,178</b>	<b>10%</b>	<b>55,823</b>	<b>15%</b>

<sup>23</sup> The total number of schools varies slightly between the figures quoted above and those analysed by SchoolNet – this discrepancy can probably be attributed to the requirement for two or more PCs and the presence of a telephone.

<sup>24</sup> S. Marquard, SchoolNet SA, based on the 1996 Register of School Needs. Please see <http://www.school.za>.

While Table 1 shows that over 2 000 schools had the potential for Internet access, at the time probably fewer than a thousand had actually had Internet connections. Since then, due to the activities of a number of organisations such as SchoolNet SA, the Western Cape Schools Network, Computers for Kids, and GautengOnline, these numbers appear to have grown substantially. Preliminary data from the as yet unpublished 2000 School Register of Needs survey suggest that over 8 000 schools now have computers (30% of all schools) and 2 800 have Internet access.

Of particular concern is that students with university-level exemption stood at 68 626 for 2000, compared with an expected 157 000. Of these, only 19 327 passed mathematics on the higher grade. This has major implications for any fast-tracking skills development process where one would wish to see a larger pool of potential students with a maths background.

## 4.2 The supply side - tertiary education/ICT professionals

### 4.2.1 Graduates

Enrolments in South Africa's universities and technikons have been below target and are now below 1996 levels (600 000, compared with 580 000 at the end of 2000). In addition, the dropout rate for graduates is increasing with a staggering 120 000 dropping out each year. The recently developed National Higher Education plan thus places emphasis on increasing graduate rates and also increasing the number of historically disadvantaged institutions (HDIs), such as blacks, women and the disabled, emerging from the tertiary education system. As the data below will show, without extensive intervention it is unlikely that the ICT industry, and other sectors, will be able to meet its employment equity targets.

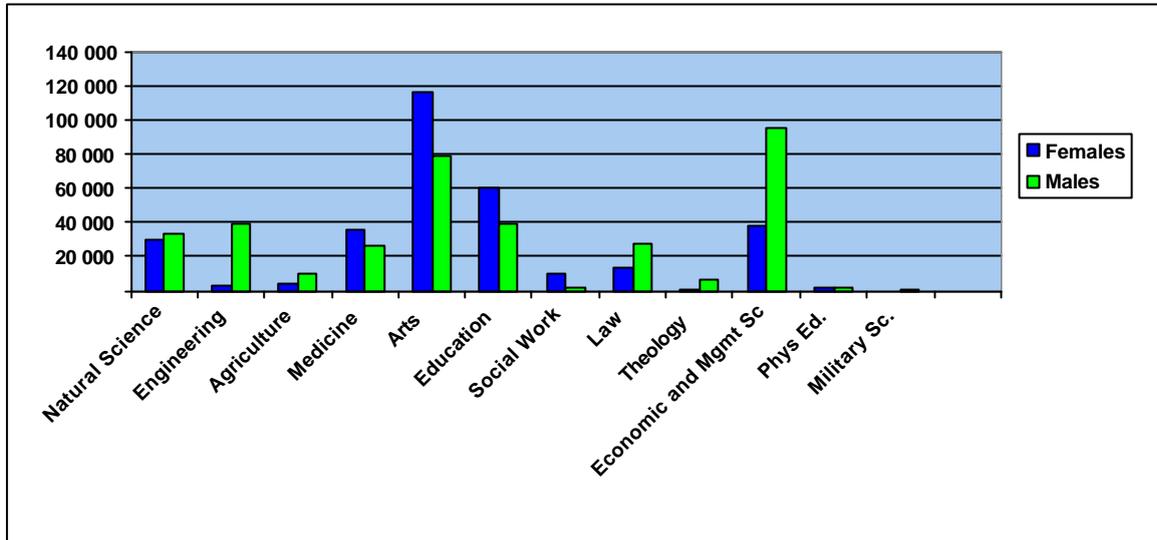
<b>Some figures for 1999 Graduates in South Africa<sup>25</sup></b>	
Total graduates: 580 000	
Total ICT graduates: 10 858	
<b>ICT graduates</b>	
Females	3 779 (35%) - of these, 86% are white
Males	7 079 (65%)
<b>Electrical / Electronics Engineering</b>	
Females	313 (4%) - of these, 87% are white
Males	8 186 (96%)

An analysis based on the 1999 HSRC Register of Graduates, which covers university and technikon graduates, illustrates the disparate picture regarding race and gender. It also illustrates the low numbers of ICT graduates that are emerging from the tertiary system. This data does not take into account the number of graduates trained in

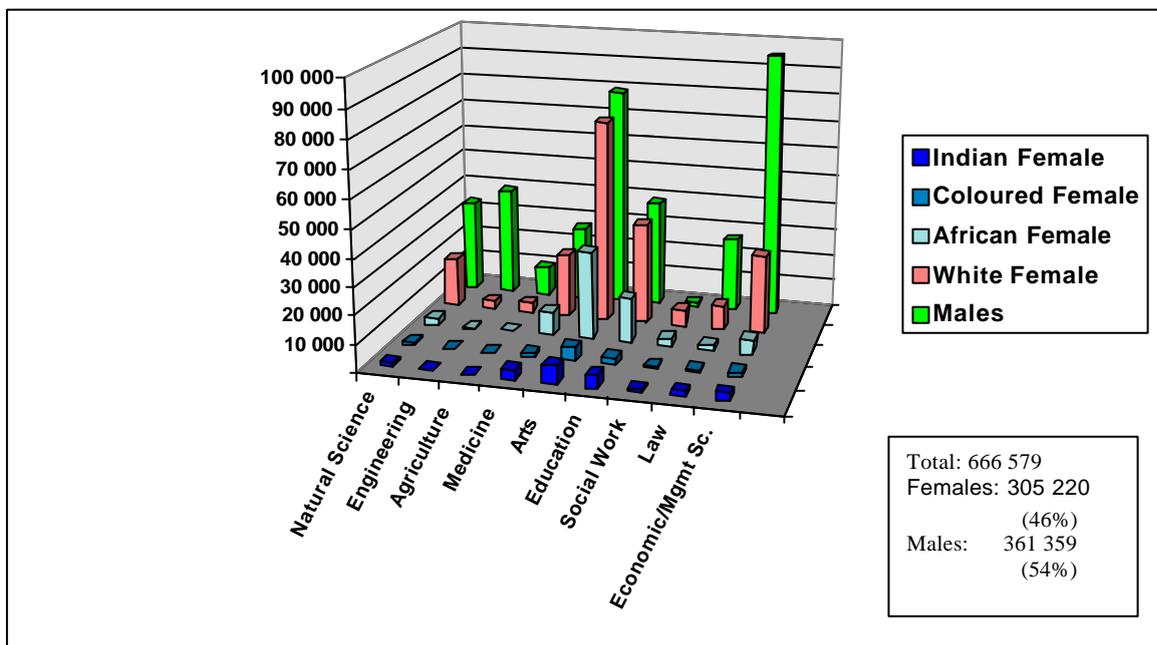
<sup>25</sup> Human Sciences Research Council (HSRC). *1999 Register of Graduates*.

certificated private institutions. To our knowledge, there is as yet no data available in this area.

**Figure 1: Graduates per Discipline by Gender**



**Figure 2: Graduates per Discipline by Gender and Race**



Source: HSRC Register of Graduates, 1999

Figures 1 and 2 illustrate the low numbers of women and black<sup>26</sup> graduates that are emerging in technology-related subjects, which are also the ones from which the pool of ICT graduates is likely to emerge.

<sup>26</sup> Black in this case refers to African, Coloured and Indian.

A recent report by the DTI<sup>27</sup> indicates that support for postgraduate studies in the areas of engineering, the management of enterprises and the management and diffusion of information technologies will be necessary, but not sufficient, to increase the numbers of graduates required for South Africa to participate in the new economy. Alternative mechanisms involving closer collaboration between learners in the workplace and those emerging from the schooling system will have to be developed.

#### 4.2.2 ICT professionals

Unlike other professions where professional bodies exist, there is no mechanism for calculating accurately how many ICT professionals are available in the country. An additional problem relates to the definitional aspects in that not all organisations use the same categories for defining ICT staff, thus making comparison more difficult.<sup>28</sup>

Estimates of the size of the workforce vary considerably, from a low 54 000 in the World Employment Report by the International Labour Organisation (ILO), to higher figures of between 103 000 and 125 000 (see Table 2). Estimates from Forge-Ahead BMI-TechKnowledge's survey of black IT companies and professionals indicate that there were about 5 000 black IT professionals in South Africa in 2000.

**Table 2: Employment in the ICT sector: Selected countries**

Country	ICT Employment Total	Average Annual Growth Total %
Austria	132 000	5.4
Belgium	143 000	1.3
China	1 604 000	4.3
Denmark	122 000	4.4
Finland	118 000	7.0
France	905 000	2.5
Germany	1 255 000	2.0
Ireland	97 000	18.0
Italy	632 000	0.9
Luxembourg	6 000	12.2
Netherlands	302 000	2.3
Portugal	68 000	-3.8
South Africa	54 000	n/a
Sweden	214 000	5.2
United Kingdom	1 338 000	4.0
EU15	5 712 000	3.9

Source: International Labour Organisation. *World Employment Report 2001: Life at Work in the Information Economy*. Geneva: ILO.

<sup>27</sup> DTI. (July 2001) *Study On The Development Of High Level Skills In Engineering, Information Technology And Management*. (unpublished).

<sup>28</sup> This is by no means a unique South African experience. A publication, *Building a Workforce for the Information Economy*, prepared under the auspices of the National Research Council in the United States, produces estimates of the size of the IT workforce which range between about 1.65 million to 3.35 million, depending on the study, methodology and definition of what constitutes an IT worker. Please see [http://books.nap.edu/html/IT\\_workforce/](http://books.nap.edu/html/IT_workforce/).

Several studies have been conducted to date, but none of these can be regarded as comprehensive. Some significant studies include:

- 1998 HSRC Telecommunications Studies (unpublished);
- 1998 HSRC Study, *The SA Labour Market: Trends and Future Workforce Needs* – probably the most comprehensive study to date with some figures on ICT professionals;
- 2000 SAITIS Baseline Studies – a survey of IT companies and overview of available data on ICT jobs and skills;
- 2001 UNISA Bureau of Market Research, *Key Skills Shortages and the Fast Tracking of Skills Development*; and
- various BMI-TechKnowledge publications.

### 4.3 The demand side – determining the skills shortages in the ICT sector

Estimates are that about 235 000 more professionals and managers will be required in South Africa.<sup>29</sup> Several studies have been conducted to estimate the longer-term skills shortages for various categories of ICTs. To date, all of these studies have involved relatively small sample sizes and the results have varied widely. Until recently, most of the labour studies on ICTs were under-resourced. The proposed SAITIS project to investigate labour market statistics is the first significant effort to gain better insights into this part of the labour market.

The HSRC's<sup>30</sup> 1998 labour study concluded the following:

**Table 3: Current and Forecast Employment for Specified IT-related Professions in the Overall Labour Market, 1998 – 2003**

OCCUPATION	POSITIONS IN 1998	1998-2003		VACANCIES ARISING FROM	
		Growth in Demand	Needing Filling	New Demand	Need for Replacement
Electrical/Electronic Engineer	4 462	15-40%	1 000 - 1 999	55%	45%
Electrical and related engineering technologist/technician	20 546	10-15%	5 000 - 8 000	52%	48%
Computer programmer	10 059	40%+	5 000 - 8 000	88%	12%
Computer systems analyst & related	11 504	40%+	5 000 - 8 000	87%	13%
Other computer science (e.g. database administrator, software systems engineer, computer consultant)	7 108	40%+	2 000 - 4 999	87%	13%

<sup>29</sup> SAIRR. (No. 4/April 2001) *SAIRR Newsletter*, "Higher Education: Huge Challenge To Produce Top Skills." Please see <http://www.sairr.org.za>.

<sup>30</sup> HSRC. (1998) *The SA Labour Market: Trends and Future Workforce Needs*. Pretoria: HSRC.

The more recent study from UNISA's Bureau of Market Research has found that there will be no convergence of supply and demand during the period ending in 2009, and that there is an oversupply of engineers and specialist managers. Further analysis of the qualitative data emerging from interviews did, however, reveal that the analysis obscured the over- and undersupply of various types of engineers and managers, i.e. there was an undersupply of electrical and electronic engineers and an oversupply of metallurgical and mining engineers. Likewise, there is still a high demand for financial managers but an oversupply of labour relations management skills.

The 1998 HSRC telecommunications study revealed similar trends:

**Table 4: The Telecommunications Sector – Forecasts for Employment by Broad Occupation (1998 and 2003)**

BROAD OCCUPATION	NUMBER OF EMPLOYEES		COMPOSITION		GROWTH
	1998	2003	1998	2003	1998-2003
Professional	22 280	25 665	23.0%	24.9%	15%
Managerial	4 742	5 470	4.9%	5.3%	15%
Clerical/sales/service	16 120	17 804	16.7%	17.2%	10%
Artisan	8 463	8 733	8.8%	8.5%	3%
Semi-/unskilled	45 082	45 532	46.6%	44.1%	1%
Total	96 687	103 204	100%	100%	7%

What has yet to be seen is what effect the global slowdown in the ICT sector is going to have on skills, the “brain drain” and possibly “brain gain” from industrialised and industrialising countries, such as India.

## 5. (RE)DEFINING THE ICT INDUSTRY

The ICT industry is becoming harder to define every day. Micro-miniaturisation and the ongoing applicability of Moore's Law<sup>31</sup> has meant that processing power is included in many standard household appliances – in wrist watches, motor cars, alarm systems, refrigerators – in fact, almost everything. Industries that were previously regarded as discrete, such as broadcasting, now show so much overlap with other areas of ICT that separation is increasingly problematic. In trying to understand the industry, the question that then arises concerns the way to classify the resulting products so that real economic activity and growth rates can be measured.

The usefulness of a classification system depends largely on the objectives of the users. The following are some of the categories of users that can be expected to be interested in measures of the ICT sector:

- Government and private sector economists or financial analysts looking for trends in measures such as, *inter alia*, GDP, manufacturing output

<sup>31</sup> “More than 25 years ago, when Intel was developing the first microprocessor, company cofounder Gordon Moore predicted that the number of transistors on a microprocessor would double approximately every 18 months. To date, Moore's law has proven remarkably accurate.” From <http://www.cnet.com/Resources/Info/Glossary/Terms/mooreslaw.html>.

and retail sales, and who require a consistent measure of industry activity in order to make time-based or country-based comparisons;

- Policymakers who wish to measure progress against baseline indicators to track the impact of particular policy decisions within a country or region;
- Local and international investors interested in overall sector growth and in trends in specific parts of the industry, e.g. sales of mobile phones or Internet connections;
- Competitive intelligence analysts within the private sector;
- Senior company management; and
- Researchers and academics.

Presently, most of these groups use different sources to obtain their information, with only the first group using the ‘official’ industry numbers to any extent. The reasons for this are easy to discern and are expanded on in the sections that follow.

### **5.1 The Official Classification Systems in Use**

For the purposes of economic reporting, nearly all countries use either the ISIC (International Standard Industry Classification), SIC (Standard Industry Classification, developed in the USA) or NAICS (North American Industry Classification System). Statistics South Africa uses SIC codes that map onto ISIC Codes used by the Organisation for Economic Cooperation and Development (OECD).

To frame the discussion that follows, a short history of the development of the two major systems in use (ISIC and NAICS) is included.

When the United Nations Statistical Commission met for the first time shortly after the Second World War, its objectives were to develop key statistics worldwide and make them as comparable as possible.<sup>32</sup>

Prior to the Second World War, the emphasis in collecting statistics was geared towards understanding and combating unemployment and supporting the development of a macroeconomic theory that was applicable to all countries. After the war, emphasis shifted towards reconstruction – either to replace devastated industries or to shift their emphasis away from wartime production.<sup>33</sup>

ISIC was launched during this period, and is still the general-purpose classification system used by most countries. It is an establishment-based classification system, using the primary activity of the establishment as the basis for classification (whether the establishments were in a demand-based industry or production-based industry). However, as Ryten says:

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<sup>32</sup> Jacob Ryten. (November 1998) *Fifty Years of ISIC: Historical origins and future perspectives*. United Nations Department of Economic and Social Affairs, Statistics Division: Fourth Meeting of the Expert Group on International Economic and Social Classifications.

<sup>33</sup> *Ibid*, p. 2.

Catastrophes, man or God-made, have one positive effect on statistical paradigms. They allow them to be changed without apology to users. Conversely, times that are not marked by convulsion tend to see a sustained but much slower shift in the nature of the problems and concerns mostly ignored by obstinacy in holding on to statistical paradigms for the sake of continuity.<sup>34</sup>

Ryten then goes on to list a number of points that need to be considered when moving towards a future ISIC; these essentially relate to the significant change in the economic landscape brought about by convergence of industries and globalisation. He makes the point that:

...As a result of its perceived irrelevance, ISIC Rev.3 has been neglected by prospective users to a greater extent than any of its predecessors, largely because of the gap between the limited novelty of the classification and the problems it purported to address.<sup>35</sup>

In the United States, the SIC system, used since the 1930s, and similar to ISIC in concept, came under increasing criticism during the 1990s as being outmoded and unhelpful.<sup>36</sup> The Economic Classification Policy Committee was established in 1992 after the need to establish a new classification system was clear. It followed the signing of the North American Free Trade Agreement and led to the development of NAICS in conjunction with Mexico and Canada.

NAICS is based on a production-oriented economic model, i.e. industries are grouped together based on the production processes used to produce a good or service. It is felt that this will serve to provide comparable statistics to measure key indicators (productivity, unit labour costs) that can be used between participating countries. According to Ambler,<sup>37</sup>

NAICS provides a better way to classify individual businesses. It focuses on new and emerging industries, industries engaged in producing advanced technologies, and service producing industries.

NAICS provides for an information sector that includes industries in the communications, publishing and broadcasting arenas and has recognised nine new service sectors, including professional, technical and scientific services; health and social assistance; and arts, entertainment and recreation. It is a six-digit system and provides for country comparability at the five-digit level, with the sixth digit being used by individual countries to cater for particular differences.<sup>38</sup>

Even so, there are differences between domestic implementation of NAICS that have effectively led to three versions, one for each of Canada, Mexico and the United

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<sup>34</sup> Ibid, p. 3.

<sup>35</sup> Ibid, p. 3.

<sup>36</sup> See the website of the US Census Bureau, <http://www.census.gov>.

<sup>37</sup> Carole A. Ambler. (November 1998) *NAICS and ISIC – Now and the Future*. United Nations Department of Economic And Social Affairs, Statistics Division: Fourth Meeting of the Expert Group on International Economic and Social Classification.

<sup>38</sup> Ibid, p. 2.

States. Attempts have been made to provide compatibility with ISIC Codes at the five-digit (NAICS) and two-digit (ISIC) level. There remain difficulties in comparison and approach. As Ambler states,

One of the most obvious differences between NAICS and ISIC is the amount of detail. In most cases NAICS is more detailed and recognises many more high-tech and service industries.<sup>39</sup>

## 5.2 Definitions adopted by the South African Information Technology Industry Strategy (SAITIS)

SAITIS was conceived in 1994 and began implementation in 1999 with assistance from the Canadian International Development Agency (CIDA). During the early stages, a baseline study was designed to establish the status of and important trends in the ICT industry in South Africa.<sup>40</sup> The definition of the ICT sector used by the SAITIS project is one formulated by the OECD, but excludes “content” industries such as broadcasting:

The industries that produce the products (goods and services) that support the electronic display, processing, storage and transmission of information.

The ISIC (Rev. 3) industries, which are included in the ICT sector and approved by delegates attending the Second *Ad Hoc* Meeting of Indicators for the Information Society under the aegis of the OECD Information, Computer and Communications Policy (ICCP) Statistical Panel, are as follows:

<b>Manufacturing</b>	
3000	Manufacture of office, accounting and computing machinery
3130	Manufacture of insulated wire and cable
3210	Manufacture of electronic valves and tubes and other electronic components
3220	Manufacture of television and radio transmitters and apparatus for line telephony and line telegraphy
3230	Manufacture of television and radio receivers, sound or video recording or reproducing apparatus, and associated goods
3312	Manufacture of instruments and appliances for measuring, checking, testing, navigating and other purposes, except industrial process control equipment
3313	Manufacture of industrial process control equipment
<b>Services - goods related</b>	
5150	Wholesale of machinery, equipment and supplies
7123	Renting of office machinery and equipment (including computers)
<b>Services - intangible</b>	
6420	Telecommunications
7200	Computer and related activities

<sup>39</sup> Ibid, p. 3.

<sup>40</sup> Please see <http://www.saitis.co.za>.

The above codes can be equated to SIC codes currently used by Statistics South Africa.

There are many grey areas where the inclusion or exclusion of certain ISIC codes has been debated. The Reproduction of Recorded Media industry (ISIC 2230), which was felt to belong to the 'content' industries, is an example of such an area. This chapter will not expand on this debate.

The baseline study highlighted, however, the need for a generally available and consistent source of key industry indicators, and particularly indicators that could more accurately reflect the nature of the move towards a service-based ICT industry.

### **5.3 Difficulties in Determining Key Indicators for the ICT Industry**

The ISIC and NAICS classification systems have not kept pace with the fast-moving nature of the ICT Industry, as illustrated by the examples below:

- The terminology itself is outdated, e.g. manufacture of electronic valves and tubes;
- It is often difficult to determine where particular products should be classified, e.g. manufacture of optical fibre;
- The fastest growing segment of the ICT sector (telecommunications) is classified under 'Services – intangible,' which seems incongruous given the size and nature of this market;
- Modern equipment often poses a classification problem. For example, how would one classify a personal digital assistant with a cellular phone capability and a built-in global positioning system? This equipment could be classified as a computer, a radio transmitter/receiver, a sound (and maybe video) recorder, and a navigation instrument; and
- The convergence of technologies is posing particular problems, and the separation of the 'content' (media) and ICT industries seems destined to provide increasing complications where common delivery mechanisms (e.g. cable) are used, and where users are charged on the bandwidth used, irrespective of what is being sent. For example, where would a web portal such as M-Web be classified? M-Web creates content, and moves and displays it.

In broad terms, the OECD defines the 'information economy' as consisting of both the industries that produce content and those that move and display the content. Yet, the industry classification system that is used does not allow this level of definition to be put into practice.

The definition of a 'content' industry is also a fundamental problem. Is a software programme 'content'? Here, it should be noted that NAICS includes software publishing under the 'Publishing' category of the NAICS information sector. If the 'Reproduction of Recorded Media' industry belongs to the content sector, where does "Napster" fall?

The use of microprocessors within other industries such as the automotive industry has led to the integration of products by manufacturers outside of the ICT sector, and

many ICT components are supplied to the ICT sector by other industries, e.g. the plastics industry.

The conclusion that can be drawn is that SIC codes were established for an industrial paradigm and are manufacturing-oriented, with as little definition as possible in the services sector. The high level of vertical integration apparent in most ICT sectors, including South Africa, is therefore not easy to capture within the SIC framework.

On one level, these questions may not be important because private companies in the ICT sector make little use of official industry statistics. They obtain most of the information they need from market research organisations such as BMI-TechKnowledge (and the associated IDC – International Data Group) and the Gartner Group, with international trends being derived from a variety of industry-watchers and bodies such as the International Telecommunications Union. However, using a classification system that does not reflect the realities on the ground will lead to erroneous conclusions about the direction that industry or industry segments are taking.

#### **5.4 Defining suitable indicators for all stakeholders**

Is there a solution to this or would we be better off catering for different requirements through different indicators? To answer this, one needs to understand what these requirements are. It seems that there are essentially two groups of interested parties:

- Those wanting to extract long-term trend data concerning the overall ICT industry (however defined); and
- Those wanting to focus on the growth or decline of particular segments or products (e.g. Internet cafes, laptop computers).

An additional complication is introduced by the fact that developing countries have their own challenges in capturing much of this data anyway. Marshall T. Moseki<sup>41</sup> has outlined some of the difficulties experienced by Botswana in implementing ISIC (Rev. 3), ranging from classification difficulties to the inability to get accurate information from industry. This problem is likely to be even more acute where the informal sector constitutes a large portion of the economy, as it does in many African countries.

Appreciation of the second requirement has led to initiatives to begin the development of a product classification system to complement the general industry classification system. For example, NAICS is planning to develop a demand-oriented product system to cover all products by 2007. The project will be implemented in phases, with Phase 1 covering selected service sectors, of which the information sector is one.<sup>42</sup> Similarly, NAICS is providing e-commerce statistics on their website.<sup>43</sup>

For the first group, the volatility of products and classification is probably less important than consistency in the definition of what constitutes the ICT industry. In

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<sup>41</sup> Marshall T. Moseki. *Issues and Problems Encountered in the Implementation of ISIC Rev. 3*. Paper to be presented to the UN Expert Group on International Economic and Social Indicators.

<sup>42</sup> Carole A. Ambler, *ibid.*

<sup>43</sup> Please see <http://www.census.gov/epcd/www/naics.html>.

many ways it represents a ‘clean slate’ approach because trend figures do not exist, or if they do exist, nobody is paying any attention to them.

The lack of suitable measures for the ICT industry has led to a number of private organisations seizing the opportunity that this represents to produce a variety of reports and handbooks that serve a market need; while this should be encouraged, there are drawbacks in relying too heavily on these sources, such as:

- The resulting reports are expensive and not as accessible as those issued by Statistics South Africa;
- There are inconsistencies in figures produced by different organisations;
- The underlying methodology is not transparent; and
- Since reports are market-driven, industry segments that are not ‘flavour-of-the-day’ are dropped.

It is clear that South Africa needs to develop a better system for providing key indicators on the ICT industry to all interested parties. This must take into account the realities of the cost and complexity of managing such a system within a developing country context, and should best be handled as a project by the responsible ministry.

## 6. FUTURE DIRECTIONS

Clearly the ICT sector in South Africa is vibrant and growing rapidly; there is also strong and growing government commitment to continue exploiting ICT for economic and social goals. This was demonstrated by the presidential announcements early in 2001 to launch both an international and a national commission on ICT.

Despite the lack of significant progress in the availability of updated ICT-related data in the public domain since early 2000, there are at least five major national initiatives that are providing tangible directions for the future growth of the industry.

### 6.1 The National Research and Technology Foresight Programme

The Department of Arts, Culture, Science and Technology (DACST) spearheaded the Foresight Programme, funded in part by the British Council. It set out to create “macro-scenarios” for South Africa and to apply those scenarios to twelve specific economic sectors, including ICT. The ICT Working Group in particular used the scenarios, completed specific analyses of strengths and weaknesses related to ICT and carried out a Delphi survey of professional opinion in the country. All empirical inputs were synthesised and led to a series of recommendations to shape the most appropriate medium to long-term research and technology directions. Investment in clusters of technologies such as “FutureWeb” were strongly emphasised, building on the South Africa’s professional expertise to make it a global player in whatever ways the current Internet arena may unfold, as well as developments in areas such as “e-tagging” of people, animals, plants and inanimate objects.<sup>44</sup>

The outcomes of Foresight are already helping to shape funding priorities in other national programmes such as the National Research Foundation’s special focus area

<sup>44</sup> Please see <http://www.dacst.gov.za/>.

on ICT, the DACST Innovation Fund's project awards under their Information Society caption, and also their Lead Programmes Fund.

DACST has also recently awarded a tender to undertake a scan of the ICT sector, so that a roadmap can be developed for priority technologies. The objectives of the roadmapping for the ICT sector are to establish:

- Economic fundamentals that impact on the ICT sector;
- Current and future political impact on the ICT sector;
- Current and future social trends and how they might impact on the sector;
- Local and export market opportunities within the various sub-sectors of the ICT sector, considering international trends impacting on the sector; and
- International trends in research, development and innovation and potential product markets that might emerge from these and in turn be commercialised.

The study will consider the areas of IT hardware and software, telecommunications equipment and services, and IT professional services.

## **6.2 The SAITIS ICT Sector Development Framework**

Arguably the most extensive and important national initiative to expand the ICT sector is the SAITIS project mentioned previously. Spearheaded by the DTI and funded largely by the Canadian International Development Agency, this project is now drawing to the end of its three-year life. It consisted of analytical components and, in the process, engaged large numbers of stakeholders in ICT both here and abroad. Major outputs to date include the Baseline

Studies already mentioned in this paper, the SAITIS website, which comprises a rich set of information related to ICT in South Africa, and the ICT Sector Development Framework launched in November 2000. The Framework is a synthesis of the analytical work that preceded it on the project and identifies four areas for specific goal and objective setting and follow on implementation projects: the ICT sector itself; ICT usage in other economic sectors; ICT innovation; and ICT human resources. The framework lays out detailed goals, objectives and strategies in each area and offers 23 possible follow-up projects.

Subsequent to the launch of the Framework, further detailed discussions refined the list of recommended projects and led to a smaller set of projects for which funds were awarded and Terms of Reference were – or are still being – prepared. These include:

- ***Impact Analysis of Current ICT Initiatives:*** The first phase has been completed and results are available on the SAITIS website. Over a hundred substantial ICT initiatives – groups, programmes and projects – are listed, categorised and correlated with the SAITIS framework. This source should be the first stop for anyone contemplating a new project related to the ICT sector in South Africa.

- ***Development of an ICT Sector Portal:*** Design is underway of a portal comprising Internet-based information, services and applications to assist ICT companies and expand the ICT sector. This project is being carried out with the collaboration of Information Industry South Africa, the new umbrella body for the ICT sector.
- ***Collection of ICT Labour Market Statistics:*** A contract has been awarded to improve the collection of information on the ICT labour market. This project has attracted significant supplementary funding from the Department of Labour.
- ***Development of a National Youth Internship Programme:*** A contract was awarded to devise ways to help non-ICT graduates from tertiary institutions that have some ICT skills to find jobs in the ICT or ICT-enabled sectors.
- ***Identify Suitable Business Models for Internet Entrepreneurs:*** Terms of reference have been finalised for a survey of activity and best practices in the ICT-related small, medium and micro-enterprise (SMME) domain (e.g. phone shops, multi-purpose telecentres and other businesses based on Internet access).
- ***Analysis of Western Cape, Gauteng and Kwazulu-Natal ICT Cluster Developments:*** Terms of reference are being finalised to conduct an on-the-ground study of what is and is not working in these cluster initiatives.

### 6.3 The DTI's Industrial Policy and Other Initiatives

On 21 May 2001, the DTI issued a discussion document to inform a new Industrial Strategy for South Africa, entitled *Driving Competitiveness: An Integrated Industrial Strategy for Sustainable Employment and Growth*.<sup>45</sup> The strategy sets out a persuasive argument to extend the traditional boundaries of manufacturing strategy, so as to embrace upstream design and development aspects, as well as downstream functions such as marketing. A fundamental theme is that manufacturing firms are facing a myriad of changes occasioned, among other things, by changes in information technology, the use of the Internet by suppliers, manufacturers and customers, rapid advances in innovation and the changing customer demand. It notes a shift in world trade away from commodity production and raw material-intensive, simple manufactured goods to increasingly knowledge-intensive goods and services.

Accordingly,

Our industrial strategy cannot . . . focus solely on production. It will seek to integrate both backward and forward linkages with production. Of particular importance here will be the development and enhancement of our existent capacities in knowledge-driven activities. This will rest upon the development of leading edge logistics - an essential foundation for this integration.

<sup>45</sup> Please see <http://www.dti.gov.za>.

It also states that:

Government support to all manufacturing firms and sectors will increasingly take the form of policies that are designed to enable firms to effectively produce and assimilate knowledge. Government will seek policies which, for example, facilitate the more effective use of knowledge on the part of internationally, competitive raw material-intensive manufacturers. Such policies will aim at further enhancing their competitive position in existing activities, but also encourage them to engage in those activities downstream and closer to the market, which tend to be more knowledge-intensive, and that could generate higher returns, employment and value added. For those industries that are not currently competitive, policies will similarly progressively seek to enhance their competitive position by facilitating the more effective production and use of knowledge.

These extracts reflect a strategy that will rely increasingly on the application of modern ICTs, and particularly those aspects of ICT related to knowledge management, so as to enhance global competitiveness and increase employment in the country. There are many implications with regard to the ICT industry, telecommunications infrastructure and skills upgrading which have been discussed elsewhere in this paper.

The DTI is also in the process of developing a number of initiatives that will directly address some of the problem areas that have been identified in this paper. Many flow directly out of the SAITIS project already mentioned above, while others will supplement and follow-up after the completion of SAITIS at the end of 2001. One of the most significant initiatives is the diffusion of ICTs into priority industrial sectors. The purpose of this project is to provide a better information base for those in vertical markets for ICT, and also to provide local ICT vendors and service providers with better information on what the future ICT requirements are likely to be. Three sector areas have been selected:

- Traditional sectors, such as mining, agriculture and manufacturing;
- Service sectors, which would include government services, as well as others such as education and tourism; and
- New economy sectors, which would cover sectors such as telecommunications, e-commerce, biotechnology and software manufacture/systems development.

Sub-sectors would have to be considered in cases where the sector is not very homogenous. This is a very positive step in developing more insights into diffusion processes in the South African industrial sectors.

#### **6.4 The Department of Communications' Electronic Commerce Initiative**

The Department of Communications (DoC) has been, and continues to be, engaged in leading-edge telecommunications initiatives under the rubric Info.Com 2025. Of special interest to the ICT and business community is the Department's promotion of

e-commerce, and in particular, spearheading moves towards an e-commerce policy for South Africa. A long – and some would say excessively protracted – process is still underway to gather public opinion on many aspects of e-commerce, including privacy and security issues, domain name system management, electronic payment systems, regulatory issues, etc. A discussion document was followed by a working group process that included: engaging actors from the public and private sectors; commissioning a set of papers prepared by South African academics; releasing of a Green Paper on Electronic Commerce; and holding a colloquium on “e-Law.” Presently this process is still underway with draft legislation being prepared in order to cover particular aspects of e-commerce.<sup>46</sup>

### **6.5 The Information Systems, Electronics and Telecommunications Technologies Sector Education Training Authority (ISETT SETA)**

One of the fundamental flaws of the South African education and training system has been its separation of education from training. To bring about a better match between the needs of the workplace and educational institutions, Sector Education and Training Authorities (SETAs) have been established. These structures provide linkages between learning in the workplace and the National Qualifications Framework, and are responsible for developing human resources within their respective sectors. The ISETT SETA is one of the 25 SETAs established by the Skills Development Act of 1998, each of which addresses a particular economic sector. The ISETT SETA addresses three sub-sectors:

- *The IT Sector*, which has been dominated by the private sector, comprising predominantly multinationals;
- *The Electronics Industry Sector*; and
- *The Telecommunications Sector*, which has been heavily government controlled.

Given the rapid changes that characterise today’s economic markets, the convergence of technologies and skills used within the IT, telecommunications and electronic sub-sectors was necessary to create a structure that reflects these realities.

The establishment of the ISETT SETA has encountered many problems:

- 1) It was not originally one of the planned SETAs and required strong motivation from the industry that it should have its own SETA;
- 2) Because of the paucity of available data on the size and nature of the ICT industry, it has experienced considerable problems in trying to determine where its user base lies and how much revenue would be generated through skills development levies on companies;
- 3) Few have given thought to longer-term career planning and the future ICT skills needs within the priorities of the country; once again data is scarce and there is no comprehensive database of labour market statistics indicating where likely skills gaps will be found in the medium term;

<sup>46</sup> Please see <http://www.ecomm-debate.co.za>.

- 4) The spread of ICT skills is uneven across the country. Gauteng, the Western Cape and Durban share 95% of these skills. If the concept of an “information society” is to become a reality, it is imperative that massive investments be made in rural and remote areas. Skills within the sector also reveal gender and race discrepancies. There are proportionately fewer women and blacks in strategic positions within the sector.
- 5) Multinational companies dominate the sector, particularly the IT sub-sector. Black ownership of and participation in the sector is relatively small, as is participation by women. The growth of the sector will depend on, among others, its ability to stimulate and accelerate black participation and ownership within the sector.

It is currently collaborating with the SAITIS project and the Department of Labour to support research on key skills shortages and the fast tracking of skills development.

## **7. RESEARCH CHALLENGES IN THE ICT SECTOR**

It is self-evident that the ICT arena is evolving at an extraordinary pace, and is likely to continue to do so in the foreseeable future. It is impossible to predict accurately what technologies will win and how human beings will appropriate them to their needs. What does this mean for ICT research in South Africa?

The starting point for this discussion must be that there are a number of large and small, but essentially fragmented, attempts to research ICT in South Africa. Good research is being conducted in South African universities – in various faculties that probably do not tend to interact, such as: Computer Science, Economics, Business Systems, Law, Social Science and Electronic Engineering. More research is underway in technikons. Beyond this, there is research being conducted in the private sector, and by consultants and others, funded by firms and international funding agencies. The ICT research arena is essentially interdisciplinary and cross-cutting, and must cope with a rapidity of change unheard of in many other research disciplines. This suggests the first challenge:

- We should be making serious efforts to communicate ICT-related research programmes, projects and results more widely and effectively, both within institutions and among them, as well as among disciplines. The linkage between researchers and the industry needs to be strengthened to allow new thinking to penetrate into the existing businesses that will face new challenges in the new economy. While variety, repetition and red herrings are inevitable and desirable in some ways, there is much to be gained from a degree of co-ordination. This is so particularly when public monies are being spent to gain the most from a diminishing research community. The importance of creating portals should be given greater emphasis, be they through Trade and Industrial Policy Strategies (TIPS), or through the SAITIS project.
- It is crucial that we establish, and make public, simple and effective measures of the ICT industry. The old adage “if you can’t measure it, you

can't manage it" applies. The arguments presented in this paper on the problem of definition and classification will continue to haunt us while we grapple with a new economy. Systematisation of data on the ICT sector (including the skills aspect) is a priority.

- We need to pay much more and deeper attention to the phenomenon of "convergence." What is our best estimate of how computers, communications and content are going to overlap and merge?
- What are the implications of such convergence for government policy and regulation?
- What are the impacts of ICTs in various industries on productivity, labour patterns, domestic and global competitiveness, innovation, value-addition, etc.?
- How can we strengthen the knowledge base on the diffusion of ICTs into other sectors?
- What are the impacts of particular policy directions in telecommunications, broadcasting and IT? Can we strengthen the role of the regulator through more intensive research into such areas?
- Do we really understand the "digital divide"? Does it exist? How can we most effectively deal with it in South Africa? What are the underlying successful business models that will allow greater SMME activity in ICTs to take place?

We can pose many questions such as these, however, who should be responding to them? Government through departments such as DACST, DTI and DoC; and the government agencies responsible for disbursing research funds are clearly of interest and should be playing a leading role in shaping the country's research agendas. The DASCT Foresight Project, Innovation Fund and ongoing activities of the National Research Foundation are important examples. So too are the DTI's Technology and Human Resources for Industry Programme, Support Programme for Industrial Innovation and other programmes, and DoC's engagement of the academic community in the Electronic Commerce initiative. Clearly the universities and technikons must engage, and so should the private sector. There is minimal evidence of private sector ICT research in this country – although Telkom's Centres of Excellence are a notable exception – and yet ICT is largely an applied research area in this country and will benefit greatly from a more effective dialogue between the private sector and academia.

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